

**2023 GRI DATA BOOK** 

## 2023 Cummins Content Index

## **GRI Content Index**

Provided links guide readers to the referenced page locations within PDF files.

Disclosure no.	Disclosure name	Location / Explanation
GENERAL DISCLOSURES		
2-1	Organizational details	Cummins Inc. Publicly traded corporation 500 Jackson St., Columbus, Indiana (U.S.) 47201
		Annual Report on Form 10-K: 1. Business > Overview (pg. 5)
		Annual Report on Form 10-K: 2. Properties (pg. 29-30)
2-2	Entities included in the organization's sustainability reporting	Annual Report on Form 10-K: 7. Management's Discussion and Analysis of Financial Condition and Results of Operations (pg. 33)
		Annual Report on Form 10-K: Exhibit 21- Subsidiaries of the Registrant (pg.137)
2-3	Reporting period, frequency	This report covers the 2023 calendar year.
	and contact point	Annual (Fiscal year) reporting cycle aligned with financial reporting
		Published February 2025
		Gracie Hatton, Technical and Environmental Communications
		500 Jackson St., Columbus, Indiana (U.S.) 47201

Disclosure no.	Disclosure name	Location / Explanation
2-4	Restatements of information	None
2-5	External assurance	Cummins' financial data is audited by PricewaterhouseCoopers LLP. Cummins works with Apex, a leader in verification and assurance, to review the company's key ESG data. Apex's assurance letters are posted in <a href="Cummins' Sustainability Reports Library">Cummins' Sustainability Reports Library</a> .
2-6	Activities, value chain and other business relationships	Annual Report on Form 10-K: 1. Business > Overview (pg. 5-9)  2023-2024 Cummins Sustainability Progress Report: (pg. 17-18)  Annual Report on Form 10-K: 1. Business > Supply (pg. 11)  Annual Report on Form 10-K: 7. Management's Discussion and Analysis of Financial Condition and Results of Operations (pg. 33)
2-7	Employees	2023-2024 Cummins Sustainability Progress Report: (pg. 44-47)  Annual Report on Form 10-K: 1. Business > Human Capital Resources (pg. 14)  2024 Human Capital Management Report
2-8	Workers who are not employees	2023-2024 Cummins Sustainability Progress Report: (pg. 44-47)  Annual Report on Form 10-K: 1. Business > Human Capital Resources (pg. 14)  2024 Human Capital Management Report

Disclosure no.	Disclosure name	Location / Explanation	
2-9	Governance structure and composition	2024 Proxy Statement: Proxy Summary (pg. 1-6)	
		2024 Proxy Statement: Corporate Governance > Election of Directors (pg. 8)	
		2024 Proxy Statement: Corporate Governance (pg. 7)	
		2023-2024 Cummins Sustainability Progress Report: (pg. 48)	
2-10	Nomination and selection of the	2024 Proxy Statement: Corporate Governance > Election of Directors (pg. 16)	
	highest governance body	2024 Proxy Statement: Proxy Summary > Composition of the Board (pg. 3)	
		2024 Proxy Statement: Corporate Governance > Importance of Diversity (pg. 8)	
2-11	Chair of the highest governance body	2024 Proxy Statement: Corporate Governance > Election of Directors > Nominees (pg. 17)	
		2024 Proxy Statement: Corporate Governance > Leadership Structure (pg. 11)	
2-12	Role of the highest governance body in overseeing the management of impacts	2024 Proxy Statement: Corporate Governance (pg. 7)	
		Corporate Governance Principles - Governance and Nominating Committee Charter	
		Audit Committee Charter	
		Corporate Governance Principles	
2-13	Delegation of responsibility	2023-2024 Cummins Sustainability Progress Report: (pg. 48)	
	for managing impacts	2024 Proxy Statement: Corporate Governance > Sustainability and ESG (pg. 9)	
		2024 Proxy Statement: Corporate Governance > Board of Directors and Committees (pg. 12)	

Disclosure no.	Disclosure name	Location / Explanation
2-14	Role of the highest governance body in sustainability reporting	2024 Proxy Statement: Corporate Governance > Sustainability and ESG (pg. 9)
2-15	Conflicts of interest	Corporate Governance Principles
		<u>Cummins Code of Business Conduct</u>
2-16	Communication of critical concerns	2024 Proxy Statement: Corporate Governance > Communication with Board of Directors (pg. 15)
		Annual Report on Form 10-K: (pg. 17)
2-17	Collective knowledge of the	Corporate Governance Principles
	highest governance body	2023-2024 Cummins Sustainability Progress Report (pg. 48)
		2024 Proxy Statement: Corporate Governance > Sustainability and ESG (pg. 9)
		2024 Proxy Statement: Corporate Governance > Board of Directors and Committees (pg. 12)
2-18	Evaluation of the performance of the highest governance body	Corporate Governance Principles
2-19	Remuneration policies	2024 Proxy Statement: Executive Compensation (pg. 23-70)
2-20	Process to determine remuneration	2024 Proxy Statement: Executive Compensation (pg. 23-70)

Disclosure no.	Disclosure name	Location / Explanation
2-21	Annual total compensation ratio	2024 Proxy Statement: Executive Compensation (pg. 67)
2-22	Statement on sustainable development strategy	2023-2024 Cummins Sustainability Progress Report: (pg.19-23)
2-23	Policy commitments	2023-2024 Cummins Sustainability Progress Report: (pg. 51)  Human Rights Policy  Sustainability Reports Library
2-24	Embedding policy commitments	2023-2024 Cummins Sustainability Progress Report: Ethics and Compliance (pg. 51)  Cummins Code of Business Conduct
2-25	Processes to remediate negative impacts	2023-2024 Cummins Sustainability Progress Report: Ethics and Compliance (pg. 51-54 and pg. 65)  Cummins Code of Business Conduct  Supplier Code of Business Conduct
2-26	Mechanisms for seeking advice and raising concerns	2023-2024 Cummins Sustainability Progress Report: (pg. 51-54 and pg. 65)  Cummins Code of Business Conduct

Disclosure no.	Disclosure name	Location / Explanation
2-27	Compliance with laws and regulations	<b>CUMMINS GENERATOR TECHNOLOGIES – ROMANIA</b> This site was fined \$62,550 in 2017 because it could not demonstrate compliance regarding its waste recycling tax. As a result, this site has implemented a strong process to ensure records are appropriately kept moving forward.
		<b>CUMMINS GENERATOR TECHNOLOGIES – WUXI, CHINA</b> Cummins Generator Technologies was issued a fine of \$52,500 after a site inspection in June 2018 for several reasons, including failure to get its Environmental Impact Assessment approved in a timely manner, a missing carbon filter on its impregnation air emission treatment system and non-compliant hazardous waste management (location and segregation of waste). Corrective actions were immediately defined and are all closed.
		<b>CUMMINS POWER SYSTEMS – FRIDLEY, MINNESOTA (U.S.)</b> Cummins Power Systems in Fridley received a \$10,278 fine in 2020 related to some air emission key performance indicators that were improperly reported in the semi-annual compliance certification report for 2018 and 2019. The site is implementing corrective actions to ensure proper reporting in the future.
		CTT Wuxi Vane, Joint Venture – Wuxi, China A penalty of approximately \$38,000 was issued in 2022 by the local environmental protection bureau for the delayed submission of a discharge license. This license was in progress at the time of the agency audit that identified it as a deficiency and was required as part of the water treatment hardware acceptance application that had already been filed.
		Charleston ReCon Plant – Charleston, South Carolina (U.S.) The ReCon Plant exceeded its permitted limits for hexane extractable material (HEM) and zinc on four occasions in April of 2022 and was fined \$17,650. An action plan to address the exceedances was developed by the site and approved by the regional environmental team.
		<b>XBU Logistics Center – Mexico</b> A penalty of approximately \$68,000 was issued by the local authorities in 2023 because the site has two discharge points for sanitary wastewater although the sanitary wastewater contract only covers one point of discharge.

Disclosure no.	Disclosure name	Location / Explanation
2-27	Compliance with laws and regulations (continued)	Agreement in Principle Cummins has paid civil penalties related to the alleged failure to disclose Auxiliary Emission Control Devices in Model Year 2020-2023 RAM 2500 and 3500 pick-up trucks equipped with a 6.7-liter diesel engine. The civil penalties were paid as a part of a global settlement with the U.S. Department of Justice, U.S. Environmental Protection Agency, the State of California, and the California Air Resources Board in April 2024, which also included alleged violations outside of the reporting period and additional non-penalty monetary payments. There were approximately 330,000 alleged violations that occurred in this reporting period (one for every Model Year 2020-2023 RAM pick-up truck sold); however, due to the nature of the global settlement that included Model Year trucks dating back to 2013, Cummins is not able to provide a specific number of violations within the reporting period or associated civil penalty specific to the violations within the reporting period. While the total civil penalty incurred from the global settlement was \$1,675,000,000, Cummins is not able to accurately apportion the civil penalty to each alleged violation.
		Separately, Cummins has paid civil penalties to the California Air Resources Board ("CARB") and the State of California related the alleged failure to comply with California certification requirements for reporting field fixes and running changes within this reporting period. Cummins paid a \$32,375,500 civil penalty to CARB and \$4,000,000 civil penalty to the State of California as a part of a global settlement setting these and other claims for approximately 120,000 heavy-duty on-road engines and vehicles and off-road diesel equipment that included Model Year vehicles and engines dating back to 2015; however, neither the number of violations nor cost per violation that occurred during this reporting period can be accurately apportioned.
2-28	Membership associations	2024 Cummins CDP Report: 4.11 (pg. 85)
		2023-2024 Cummins Sustainability Progress Report

Disclosure no.		Disclosure name	Location / Explanation
	2-29	Approach to stakeholder engagement	2023-2024 Cummins Sustainability Progress Report: (pg. 10)
	2-30	Collective bargaining agreements	Annual Report on Form 10-K: Human Capital Resources (pg.14)
Material Topics	3-1	Process to determine material topics	2023-2024 Cummins Sustainability Progress Report: (pg. 10)
	3-2	List of material topics	2023-2024 Cummins Sustainability Progress Report: (pg. 11)
	3-3	Management of material topics	2023-2024 Cummins Sustainability Progress Report
ECONOMIC STANDARDS			
Economic Performance	201-1	Direct economic value generated and distributed	Cummins achieved record 2023 full-year revenues of \$34.1 billion, 21% higher than 2022, and record operating cash flow of \$4.0 billion, a significant increase from \$2.0 billion achieved in 2022. In 2023, Cummins also marked the 14th consecutive year that it increased shareholder dividends, returning \$921 million. For a full discussion on the company's finances, please see the company's Annual Report on Form 10-K.
	201-2	Financial implications and other risks and opportunities due to climate change	2023 Task Force on Climate-Related Financial Disclosures: (pg. 4)
	201-3	Defined benefit plan obligations and other retirement plans	Annual Report on Form 10-K: Pension Benefits (pg. 56)

Disclosure no.		Disclosure name	Location / Explanation
	201-4	Financial assistance received from government	Cummins does not do this calculation, but the company does work in public-private partnerships to encourage innovation. A government body can also be a customer such as a transit company purchasing engines for buses or a city purchasing a generator to provide backup power for a government building.
Market Presence 202		Ratios of standard entry level wage by gender compared to local minimum wage	2024 Human Capital Management Report
	202-2	Proportion of senior management hired from the local community	As a global company, Cummins wants its management to reflect the markets where the company does business and isn't concentrated in one or two countries. The number of leaders from outside the U.S. has been growing steadily since 2000.
Procurement Practices	204-1	Proportion of spending on local suppliers	2023-2024 Cummins Sustainability Progress Report (pg. 66)
Anti-corruption	205-1	Operations assessed for risks related to corruption	2023-2024 Cummins Sustainability Progress Report: Ethics and Compliance (pg. 51)
	205-2	Communication and training about anti-corruption policies and procedures	2023-2024 Cummins Sustainability Progress Report: Ethics and Compliance (pg. 51)
	205-3	Confirmed incidents of corruption and actions taken	2023-2024 Cummins Sustainability Progress Report: (pg. 53)

Disclosure no.		Disclosure name	Location / Explanation
Anti-competitive behavior	206-1	Legal actions for anti- competitive behavior, anti-trust, and monopoly practices	See page 30 Item 3 Legal proceedings on the <u>Annual Report on Form 10-K.</u>
ENVIRONMENTAL STAND	ARDS		
Energy Consumption and Emissions	302	Management approach	2023 Task Force on Climate-Related Financial Disclosures  2024 Cummins CDP Report  Cummins Health, Safety and Environment Policy  2023 Cummins Environmental, Social and Governance Assurance Statements

Disclosure name	Location / Explanation		
Management approach (continued)	AUDITING AND DATA CERTIFICATION		
		gh a structured audit process. A third-party aud le de Surveillance) certifies the HSEMS and Ape nins collects.	
	processes have been audited by external a	rint, the company's data collection and its verifica auditors. Cummins supplements the HSEMS audit annual audits using internally trained HSE auditors	it sampling
		cordance with the HSEMS Internal Audit internal environmental auditor certification aining course and then a series of audit levels.	
	that represent cross-functional leaders in	litor pool of 328 certified lead auditors globally n HSE, facilities and operations roles such as tions. This auditor pool continues to be maintain	ned.
STANDARD	that represent cross-functional leaders in	n HSE, facilities and operations roles such as	ned.
STANDARD  ISO 14001:2015 Environmental Management System	that represent cross-functional leaders in testing, quality and manufacturing operat	n HSE, facilities and operations roles such as tions. This auditor pool continues to be maintain	ned.
ISO 14001:2015	that represent cross-functional leaders in testing, quality and manufacturing operate COVERAGE	n HSE, facilities and operations roles such as tions. This auditor pool continues to be maintain  CERTIFICATION	ned.
ISO 14001:2015 Environmental Management System	that represent cross-functional leaders in testing, quality and manufacturing operate coverage  COVERAGE  342 locations globally and corporate offices	HSE, facilities and operations roles such as tions. This auditor pool continues to be maintain  CERTIFICATION  SGS (Société Générale de Surveillance)	ned.
ISO 14001:2015 Environmental Management System ISO 50001:2018 Energy Management System	that represent cross-functional leaders in testing, quality and manufacturing operators.  COVERAGE  342 locations globally and corporate offices  36 locations globally and corporate offices  Seven locations in North America	HSE, facilities and operations roles such as tions. This auditor pool continues to be maintain  CERTIFICATION  SGS (Société Générale de Surveillance)  SGS (Société Générale de Surveillance)	ned.

Disclosure no.		Disclosure name	Location / Explanation	
Energy Consumption 302-1		Energy consumption within the organization	2024 Cummins CDP Report: 7.30.1 (pg. 244)	
	302-2	Energy consumption outside the organization	2024 Cummins CDP Report: 7.30.1 (pg. 244)	
	302-4	Reduction of energy consumption	2024 Cummins CDP Report: 7.55.1 (pg. 306): Identifies the number of emission reduction initiatives at each stage of development. Implemented projects are expressed in total estimated annual $CO_2$ e savings.	
			<u>2024 Cummins CDP Report:</u> 7.55.2 (pg. 307) : Provides details on the initiatives implemented in the reporting year in ${\rm CO_2}e$ .	
			<u>2024 Cummins CDP Report:</u> 7.53 (pg. 295): Targets and performance requires information of emission intensity targets and progress made against those targets, presented as $CO_2$ e.	
	302-5	Reductions in energy requirements of products and services	2023-2024 Cummins Sustainability Progress Report: (pg. 26-28)	
Emissions	305	Management approach	See Disclosure 302 – Management approach	
	305 -1	Direct (Scope 1) GHG emissions	2024 Cummins CDP Report: 7.6 (pg. 180)	
	305 -2	Indirect (Scope 2) GHG emissions	2024 Cummins CDP Report: 7.7 (pg. 184)	
	305 -3	Other indirect (Scope 3) GHG emissions	2024 Cummins CDP Report: 7.8 (pg. 188)	

Disclosure no.	Disclosure name		Location / Explanat	ion			
305 -4	GHG emissions intensity		2024 Cummins CD	P Report: C7. Env	ironmental perfo	rmance - Climate	Change (pg. 165)
305 -5	Reduction of GHG emissions		2024 Cummins CD	P Report: C7. Env	ironmental perfo	rmance - Climate	Change (pg. 165)
305 -6	Emissions of ozone-depleting substances (ODS)		2024 Cummins CD	P Report: C7. Env	ironmental perfo	rmance - Climate	Change (pg. 165)
305 -7	NOx, SOx and other significant air emissions		Cummins uses AP 42 factors for diesel, natural gas, propane, and gasoline to calculate emissions of NOx, CO, SOx, and PM. For volatile organic compounds (VOC), sites report directly. Cummins does not calculate POP and HAP as these are not significant sources of emissions at Cummins' operations. The emissions and energy totals shown in the table below have been adjusted back to Cummins' 2018 baseline to reflect major acquisitions, divestments and data changes that have occurred in the years since.				
	DIRECT AIR EMISSIONS	2018	2019	2020	2021	2022	2023
	NOx [Metric Tons]	4,043	3,848	3,351	3,411	3,106	3,221
	CO [Metric Tons]	902	860	749	764	698	723
	PM 10 [Metric Tons]	253	241	210	213	193	201
	SOx [Metric Tons]	245	232	202	205	186	194
	VOC [Metric Tons]	831	612	423	505	504	563
	DIRECT						
	Diesel [Gigajoules]	1,957,756	1,854,276	1,616,141	1,638,992	1,481,887	1,546,801
	Natural Gas [Gigajoules]	2,650,691	2,669,024	2,307,761	2,428,358	2,346,049	2,268,335
	Propane [Gigajoules]	158,915	156,842	127,342	146,723	163,764	140,886
	INDIRECT						
	Electricity [Gigajoules]	4,948,092	4,766,544	4,285,724	4,764,432	4,545,893	4,454,855

Disclosure no.		Disclosure name	Location / Explanation
Supplier Environmental Assessment	308-1	Percentage of new suppliers that were screened using environmental criteria	2023-2024 Cummins Sustainability Progress Report (pg. 64-68) Supplier Code of Business Conduct
SOCIAL STANDARDS			
Labor Practices	403-1	Workers representation in formal joint management-worker health and safety committees	2023-2024 Cummins Sustainability Progress Report: (pg. 41-43)
	403-2	Types of injury and rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities	2023-2024 Cummins Sustainability Progress Report: (pg. 41-43)
	403-4	Worker participation, consultation, and communication on occupational health and safety	2023-2024 Cummins Sustainability Progress Report: (pg. 41-43)
Training and Education	404-1	Average hours of training per year per employee	2024 Human Capital Management Report: Training & Development (pg. 21)
	404-2	Programs to upgrade skills	2024 Human Capital Management Report: Workforce (pg. 21)

Disclosure no.		Disclosure name	Location / Explanation		
	404-3	Percentage of employees receiving regular performance and career development reviews	All office and professional employees (100%) get regular performance reviews regardless of location or any demographic trait. Employees receive training during onboarding on the company's Talent Management System. The web-based system is designed to ensure employees know what is expected of them. The system also guides the most important work conversation of all—the conversation between a manager and his or her employee.		
Diversity and Equal Opportunity	405-1	Diversity of governance bodies and employees	2024 Proxy Statement: Board Independence and Diversity (pg. 3)		
Non-discrimination	406-1	Incidents of discrimination and corrective actions taken	2023-2024 Cummins Sustainability Progress Report: Ethics and Compliance (pg. 51)		
Freedom of association/collective bargaining	407-1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	Cummins Code of Business Conduct  Supplier Code of Business Conduct  2023-2024 Cummins Sustainability Progress Report: Ethics and Compliance (pg. 51-54); Supply Chain (pg. 64-68)		
Child Labor	408-1	Operations and suppliers at significant risk for incidents of child labor	2023-2024 Cummins Sustainability Progress Report: Ethics and Compliance (pg. 51-54); Supply Chain (pg. 64-68)		

Disclosure no.		Disclosure name	Location / Explanation
Forced Labor	409-1	Operations and suppliers at significant risk for incidents of forced or compulsory labor	Supplier Code of Business Conduct  2023-2024 Cummins Sustainability Progress Report: Ethics and Compliance (pg. 51-54); Supply Chain (pg. 64-68)
Human Rights	412-1	Operations that have been subject to human rights reviews or impact assessments	2023-2024 Cummins Sustainability Progress Report: Ethics and Compliance (pg. 51-54); Supply Chain (pg. 64-68)  Human Rights Policy
Community Engagement	413-1	Operations with local community engagement, impact assessments, and development programs	2023-2024 Cummins Sustainability Progress Report: Community Engagement (pg. 36)
	413-2	Operations with significant actual and potential negative impacts on local communities	2023-2024 Cummins Sustainability Progress Report: Environment (pg. 24)
Supplier Assessment	414-1	New suppliers screened using social criteria	Cummins mandates adherence to the highest standards of human rights, ethics and legal compliance from the company's suppliers, as outlined in its Supplier Code of Conduct.  Supplier Code of Business Conduct  2023-2024 Cummins Sustainability Progress Report (pg. 64-68)
	414-2	Negative social impacts in the supply chain and actions taken	2023-2024 Cummins Sustainability Progress Report: Supply chain (pg. 54 and 64-68)

Disclosure no.		Disclosure name	Location / Explanation
Public Policy	415-1	Political contributions	2023-2024 Cummins Sustainability Progress Report: Supply chain (pg. 61)
Customer Health & Safety	416-1	Assessment of the health and safety impacts of product and service categories	Cummins Product Stewardship
	416-2	Assessment of the health and safety impacts of product and service categories	See Disclosure 416-1



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